

# Working in Emergence



Emergence is where momentum meets opportunity.

## What are the benefits of working in emergence?

- Enables an initiative to be truly guided by resident/youth priorities and decisions throughout the project which lead to project outcomes that are more relevant and meaningful to the community
- Encourages project partners to deal with and address change, moving parts and complexity leading to more nimble, agile and responsive initiatives
- Nurtures more sustainable and resilient collaborations
- Empowers partners to consider and work towards system-level outcomes

## Working in Emergence Across a Community

A community backbone organization (CBO) can facilitate working in emergence by convening, catalyzing co-creating, aligning, facilitating, building capacity, listening, learning, and sharing in order to build community. The functions of a CBO can be carried out by an organization but also by an individual that is participating in an initiative that would benefit from this approach.

## 6 TIPS for Laying the Groundwork for Working in Emergence

- 1. Focus on relationships.**  
Invest time into building strong relationships with all project partners to lay the groundwork for emergent results (network leadership).
- 2. Create a communications plan.**  
Create clear communication pathways and a shared understanding of how communication should flow and who is responsible for what.
- 3. Don't forget to make learning and reflection a regular practice.**  
Foster spaces for reflection, and the generation of collective wisdom, co-creation and listening to emerging and diverse ideas.
- 4. Have a deep understanding of the context.**  
Take the time to learn about the neighbourhood and/or players involved.
- 5. Let your values guide you.**  
Co-create shared values and principle that will guide your emergent activities.
- 6. Invest in facilitation training.**  
Facilitation is a specialized skill that leverages the skills and assets at the table and fosters ownership of the direction a group is heading in.

